Key quality attributes according to the tourist product

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Abstract

Tourism industry is facing fundamental changes in the profile of tourists and increased competition, due to the emergence of new tourist destinations. One of the main strategies to improve the competitive position is to increase the quality of the destination’s resources according to the tourists’ expectations. Therefore, the purpose of this study is to identify the destination elements that exercise a greater influence on the tourist’s global quality perception, based on the three tourist typologies: sun-sea-sand tourism, rural tourism and cultural tourism. Multiple item indicators from previous studies were employed to measure the quality of destinations. This paper uses Logistic Regression Analysis to establish a model of indicators of global quality of the destination in order to suggest recommendations to manage companies that operate in the different tourist destinations when planning their activities that focus on better quality.

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Introduction

Nowadays, tourism market is more competitive than in previous decades. The emergence of new tourist destinations and the changes in the role that tourists play, who prefer the development of individualized experiences, have turned the tourism into one of the fastest growing economic sectors in recent years. With the increased competition in tourism, destinations need to find new marketing strategies to achieve a better competitive position and to increase the attractiveness related to other destinations (Dwyer et al., 2004).

Different authors report that destination quality is very important for the competitiveness in tourism (Baloglu et al., 2003), becoming a potential source of competitive advantage. In this sense, Kandampully (2000) states that quality must be the main tourist driving force and that organizations use it to match future competitive challenges. Therefore, improving quality is identified as one of the best competitive strategies to destinations, mainly through its effects on tourist satisfaction and the generation of positive attitudes and behaviours towards destination (Baker and
Tourist destinations are considered extremely complex products (Weaver, Weber and McCleary, 2007), as a result of the sum of tangible and intangible resources. Several authors have analyzed the quality of destination by means of the study of these elements or resources (Pizam and Milman, 1993; Kozak and Rimmington, 2000; Kozak et al., 2004; Alegre and Cladera, 2006; Weaver, Weber and McCleary, 2007), with the aim of finding the ones that show a greater power of attraction. Additionally, a destination may be assessed in a global way (Bigné, Font and Andreu, 2000), since it is considered an entity or unique system and it is perceived by tourists as a global experience (Murphy, Pritchard and Smith, 2000).

However, not all resources are equally important for visitors (Illum and Schaefer, 1995), as the increase in the perceived quality does not always lead to a superior perception of the destination as system. For that reason, it is necessary to identify key resources which have greater influence on the overall perception of the destination (Narayan et al., 2009).

On the other hand, some authors stated that the variables that define the quality differ according to the industry, the market or the destination (Kozak, 2001; McKercher and Wong, 2004). For example, a destination itself can use its resources in order to develop different tourist products (e.g. rural tourism and cultural tourism), and it may not obtain the same results. That is to say that the resources that can be important for the global perception of the destination in the case of rural tourism may not be so for the cultural tourism. To the authors’ best knowledge, there is not a previous study which deals with an analysis comparing the differences in key attributes of different tourism products.

Once the relevant literature has been reviewed, the main objective of the study is to discover the key resources that determine the overall quality perception of tourist destinations according to the three most important tourist typologies (sun-sea-sand, rural and cultural). The research on these factors will enable us to answer the following questions: What are the key attributes that influence the global quality perception of the tourist in connection with this type of product? Are there any differences among the resources that generate quality perception if the kind of tourist product offered is taken into account?

**Method**

First of all, the population and sampling procedure was established. In order to control cultural or nationality effects on the quality perception (e.g. McKercher and Wong, 2004; Kvist and Klefsjö, 2006), this study was conducted with tourists who had travelled along the previous 12 months. A representative sample was selected taking into account the tourist typologies, specifically the tourist product chosen in the last trip (sun-sea-sand, rural and cultural). The International Tourism Trade Fair (FITUR) in Spain was selected for the collection of information. The selection of the sampling units was made by quota sampling and personal interviews were used with each selected unit. The final sample resulted in 667 tourists (320 sun-sea-sand tourists, 215 cultural tourists and 132 rural tourists).

The survey was developed based on two sections: socio-demographic profile and quality attributes common to the three types of tourist products. To obtain information related to the perceived quality, a measurement scale was developed ad hoc for the study in two stages. Firstly, twenty eight items measuring perceived quality were adapted from a comprehensive review of the destination quality and satisfaction research (e.g. Pizam, Neumann and Reichel, 1978; Kozak and Rimmington, 2000; Fallon and Schofield, 2006; Hui, Wan and Ho, 2007). The main purpose was to obtain a set of variables common to the three tourist typologies; for that reason, those variables that were not applicable to any type of tourism were removed or modified (e.g. beach cleanliness). In the second stage, a tourism and marketing experts’ panel was held, with the objective of filtering and improving the scale. Finally, twenty one items were selected. Even though many researchers have used
Key quality attributes according to the tourist product.

Performance-only measurement of quality

destination, in tourism it is very important to
consider the previous tourists’ expectations
about the destination. Some authors suggested
that a superior alternative may be to measure
directly a respondent’s perception of the quality
of performance against a standard expectation
(Carman, 1990; Teas, 1993). Accordingly, our
study measured perceived quality through a
subjective disconfirmation measurement (Baker
and Crompton, 2000; Tam, 2000). All quality
questions were measured on a 7-point Likert-
type scale, ranging from much worse than
expected to much better than expected. The
global quality perception was measured by
means of a single item with a two-choice
answer: “high perceived quality” or “low
perceived quality”.

The chosen technique was the logistic
regression analysis, which will allow us to
display a model of indicators of the main
characteristics that predict the perceived quality
in sun-sea-sand, rural and cultural destinations.
In this research, the logistic regression analysis
considers the perception of high or low quality
of the destination as a dependent variable and
all of its characteristics, being 21 in total, as
independent variables. In order to evaluate
the model parameters, estimation by likelihood
procedure was used, as well as the Wald
statistic was calculated to assess the
significance of the regression coefficients.

Findings and conclusions

The results try to identify the destination
elements that have a greater influence on the
tourist’s global quality perception, based on the
three tourist typologies. This model’s
regression coefficients present values that
allow confirm that the estimated variables are
significant (p<0.01; p<0.05), except for
Availability of Facilities (p<0.10) in rural tourism
(see Table 1). As the value given to each one of
the variables obtained increases, the
likelihood of the destination being of high
quality is also greater. On the other hand, the
exponential of a parameter means that a
unitary increase of the value given by a tourist
to any of the items multiplies - by the value
obtained - the odds ratio of indicating an
increased quality of the destination.

The goodness of fit test or predictive efficiency
of the model is calculated by means of a
comparison of the predictions with the data
observed in the classification results. To
complete this measurement, the statistical
significance of the correctness ratio is
calculated based on Huberty’s Test, and the Z*
statistic obtained follows a normal distribution.
The classification is conducive to affirming that
the model provides a good predictive efficiency,
as the global percentage of correctly-classified
cases is over 80% for the three tourist
typologies (88.4% sun-sea-sand tourism,
80.2% rural tourism and 87.0% cultural
tourism). Furthermore, in order to statistically
check that the global correctness ratio is
significant and that it differs from the expected
classification only randomly, we turn to
Huberty’s Test and calculate the Z* statistic,
which is distributed as a normal one, obtaining
in the three cases valid values for a
significance level of α=0.05. Therefore, the
correctness ratio of this model is significantly
higher than the results expected for cases
classified at random.

This study has permitted to obtain a set of
theoretical and applied conclusions, with regard
to the perceived quality in three types of tourist
products. The results show that differences
exist in the quality perception of the variables
analyzed for each type of tourist products.
Therefore, the objective posed has been
achieved. This research has contributed to
identify the real indicators of global quality
according to the type of tourist product and it
has established a “high quality” configuration.
Specifically, the results obtained from the
regressions used can be summarized as
follows: (1) in the sun-sea-sand destinations
the factors that have the greatest effect on the
perceived quality are based on the
configuration of the destination as a place to
get away from one’s routine and the stress of
daily life, considering the importance of
cleanliness, the existence of accessible natural
spaces and night life; (2) the destinations
focused on rural tourism are also considered as
an alternative for tranquility, with hospitality
shown by the residents towards the tourists
having a great importance. The existence of an
adequate lodging infrastructure and spaces for
developing a wide range of activities is also

considered relevant; (3) concerning cultural destinations, hospitality towards the tourist is amply pondered, although the quality of the destination also depends on the presence of natural spaces, on the appropriate conservation of the resources and on the alternative existence of night life.

The improvement of quality is one of the main challenges of the tourist industry in order to be able to compete in the current markets. For this reason, in actual competitive environment, the results of this research have a clear implication on how to manage companies so that they operate to improve the different tourist destinations quality from the tourist’s view. Specifically, the key attribute of each type of tourist product could be extracted, so that destination managers could concentrate their marketing efforts on improving competitiveness through quality. In this sense, tourists perceive that a sun-sea-sand destination that is not overcrowded has better quality; rural tourism destinations must improve some aspects such as the related to cleanliness if they want their visitors to link them with better quality; cultural tourism destinations could improve perceived quality reflecting their concerns on making local population and entrepreneurs more welcoming with tourists. None of these aspects had been found in literature, so this is the main contribution of this research.

References


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Key quality attributes according to the tourist product.


